Operational Plans and Joint Force Development Directorate (J-7), The Joint Staff

"Once Around the Pattern"

Military Education Coordination Council Working Group

27 September 2006

COL Larry Smith
Chief, Joint Education Branch

Joint Education Branch

Deputy Director Joint Staff for Military Education

BG Art Bartlell

Chief
Col Jerry Lynes
Deputy
COL Larry Smith

Chief
Joint Education Branch

COL Larry Smith

JOINT
Doctrine Branch

PAJE Team Chief

COL Larry Smith

LTC Chris Lusk

- USA SME
- JAWS/JFSC SME
- PINNACLE
- CAPSTONE
- JFEC
- SAE List
- IW / QDR
- International Fellows

Lt Col Victoria Bowe

- USAF SME
- NDU Programs
- **PAJE Operations Officer**
- DLAMP
- ELDP

Lt Col Julian Tolbert

- USAF SME
- BPC
- G/FO Programs
- Advanced Programs
- Strategic Initiatives
- QDR

LTC Kerry Koehler

- USAR/AJPME SME
- Info Ops
- DoD Language Roadmap
- DLCC Rep
- Stability Operations
- MECC
- EPMEP

MAJ Kat Baldino-Jordan

- Ops/Plans Support for:
- MECC
- JFEC
- PAJE
- EPMEP
- Capstone/Pinnacle
- JS Visits
- etc

Mr. Jack Roesner (C

- JOD
- Strategic Plan Analyst
- OPMEP Revision
- QDR
- Legislative Issues

Strategic Plan for JOM & JPME

- ✓ **Plan submitted to Congress in June 06; Plan dated April 3, 2006**
- **USD P&R/DUSD MPP coordinated a supporting legislative change package for FY07 NDAA w/ elements affecting JPME… Congressional Action on the NDAA still pending as of 9/20**
  - **50%+1 outplacement rule applied to NDU programs only**
  - **Definition of Joint Matters to include "Integrated Operations"**
  - **Joint Officer Management authority; the Joint Qualified Officer (JQO)**
    - **Implementation Plan due to HASC/SASC 31 March 07**
  - **Joint credit for JPME faculty (JPME-II only)**
  - **Alternative methods for JPME II delivery…*JSAP action for NDU/JFSC to consider for future year NDAA***
- **JCS Staff coordination in progress for supplemental report due 15 Jan 07**
  - **Civilian Component**
  - **NCOs**
  - **Reserve Component**

Program Decision Memorandum (PDM) Cultural and Regional Awareness Training in PME

<u>Tasking Language</u>: Review cultural and regional awareness training across Services to identify actions to improve the training and better incorporate into PME. Provide recommendations to DEPSECDEF for inclusion in FY 08 President's Budget and the 2008-2013 FYDP.

<u>Current Status</u>: Final draft under reviewed prior to submission to J-8 thru DJ-7

<u>Recommendations:</u>

- **Support Service funding initiatives over 08-13 FYDP, $134M**
- **Update OPMEP/EPMEP LA/LOs at all phases of PME continuum**
- **Establish OSD Policy lead for cultural and regional expertise**
- **Expand Army's concept of web-basing commercial training products to all Services to make culture and language training more accessible**
- **Establish a DoD COE for regional awareness and cultural sensitivity then link to the Service COEs through a community of practice forum**
- **Expand capabilities of the Regional Centers to serve as regional expertise COEs and establish relationships with Service COEs/colleges**

Final Study to be Published Oct 06

DoDI 5160.xx Management of DoD Language and Regional Expertise Capabilities

CJCS Responsibilities:

- **5.6.3 Formulate policy, in coordination with USD (P&R) for the regional expertise education and language training of members of the Armed Forces. Policy shall include:**
  - **5.6.3.1. In coordination with USD(P) and combatant commands, integrate DOD Centers for Regional Security Studies centers into foreign area studies regional expertise education and training programs.**
  - **5.6.3.2. Include foreign language and regional expertise in the curricula of professional military education and individual training venues and personal development opportunities (Reference (e)).**
  - **5.6.3.3. Expand cultural awareness regional expertise concepts and topics within ~~in the curricula of~~ Joint Professional Military Education.**
  - **5.6.3.4. Include foreign language maintenance and awareness opportunities as an adjunct to the curricula of professional military education venues (Reference (e)).**
  - **5.6.3.5. In coordination with the DoD Components, develop and present to the DLSC an annual report on the status and best practices of the Components' education and training programs that may have application across the Department.**

Irregular Warfare Execution Roadmap Update

- **Irregular Warfare progress since QDR:**
  - **Developed plan to improve joint and Service professional military education and training for IW (Task 2.6.2)**
  - **Developed plan to ensure DOD Cadre of Strategists and Campaign Planners competent in IW (Task 2.6.8)**
  - **CJCS Notice updating Chairman's Commended Training Items to include IW awaiting signature by CJCS (Task 2.6.7)**

- **Next Steps:**
  - **Step 1: Staff 2.6.2 plan to OSD, Services and Combatant Commands**
  - **Step 2: Forward 2.6.8 plan to IW Roadmap Co-chairs for approval**
  - **Step 3: Distribute CJCS Annual Training Guidance to DOD and IW WG**

2.6.2 IW Education & Training

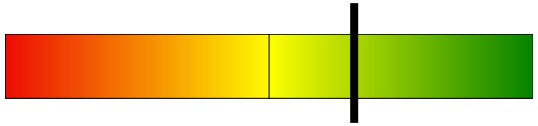
DepSecDef approved plan

IW Task: 2.6.2 (U) Plans for improving, joint and Service professional military education and training for the conduct and support of operations and activities associated with IW. These plans will include options for establishing orientation courses similar to those taught by the Foreign Service Institute to familiarize DoD personnel being assigned overseas with the cultures of the countries and regions to which they are being assigned.

Actions/Milestones:

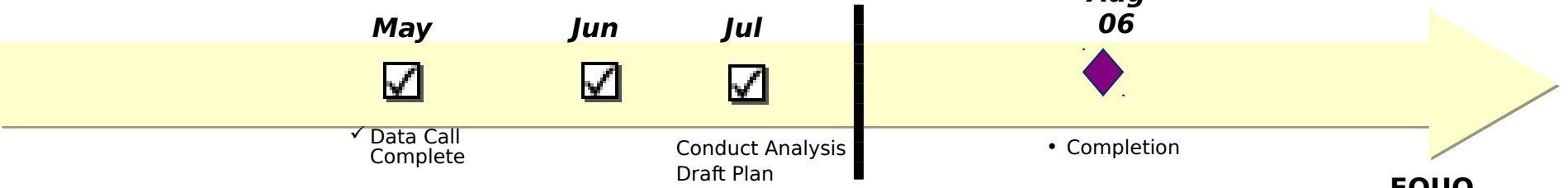
- ✓ **Education plan to support of IW operations and activities (included in Task 2.6.8)**
- ✓ **Data call for existing capabilities**
- ✓ **Analysis-can we leverage existing capabilities or do we need to modify/expand them?**
- ✓ **Determine best forum for delivery**
- • **Develop and Distribute courses**

How close to a solution



Issues: None

OPR: Joint Staff J-7, Lt Col Goddard, 692-6303



2.6.7 Annual Training Guidance and

Incorporation of IW into Joint Annual Training Guidance and Exercise Programs

Publication of CJCS Annual Joint Training Guidance

IW Task: 2.6.7 (U) The Chairman of the Joint Chiefs of Staff will integrate IW into his Annual Joint Training Guidance and Exercise Program for FY 2007 and beyond by September 29, 2006.

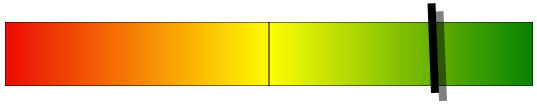
Actions/Milestones:

- ✓ Drafts CJCS Annual Joint Training Guidance - Jun 06
- ✓ Include IW as CJCS commended training issue - Jul 06
- • Publish CJCS Annual Joint Training Guidance - Aug 06

Issues:

- • Document still awaiting signature of CJCS a/o 19 Sep 06

How close to a solution



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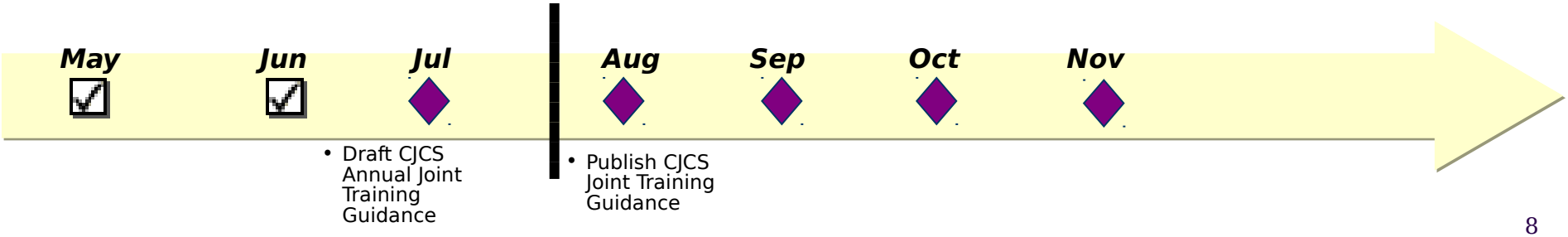


2.6.8 DoD Cadre of Strategists (OPR J-7)

DepSecDef approved plan

IW Task: **A plan to ensure that the DoD cadre of strategists and campaign planners are as competent in IW as they are in conventional warfare**

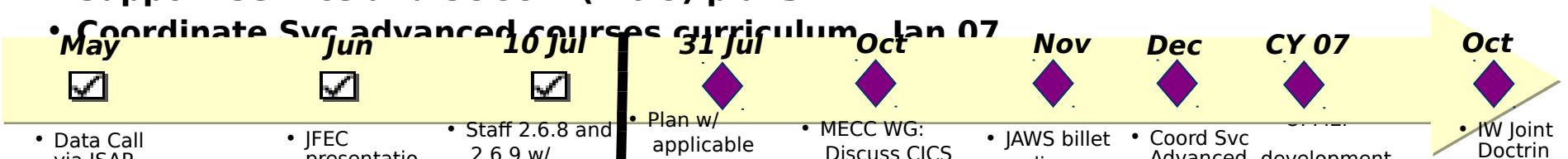
Actions/Milestones:

- ✓ **IW presented and accepted as a special area of emphasis at Joint Faculty Education Conference 20-21 Jun 06**
- ✓ **Plan staffed with Service, SOCOM and National Defense University**
- **Plan being submitted to Co-Chairs**

Recommendations:

- **Update Officer Professional Military Education Policy (OPMEP) and Enlisted Professional Military Education Policy (EPMEP) with IW language. FY 07**
- **JAWS billet coding and joint assignments. Nov 06 (J-1 lead)**
- **Support Service and SOCOM (2.6.9) plans**
- **Coordinate Svc advanced courses curriculum Jan 07**

How close to a solution



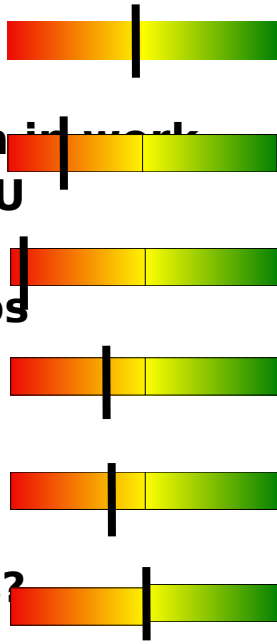
Building Partnership Capacity – QDR 2006

Current Status: **BPC Roadmap published 15 May 06, milestones through spring 07:**

- **"Targeted efforts to improve the collective capabilities and performance of the Department of Defense and its partners."**
- **Partners include "all those with whom DOD cooperates to achieve national goals. . . Success requires unified statecraft."**

J-7 JEDD involvement:

- **3.1.6 (OPR) Expand Interagency "planner" training courses**
  - **~150 DOD courses open to civilians—coherent expansion plan in work**
- **3.1.7 (OCR) Strengthen policy and oversight of an expanded NSU**
  - **Initial consultation meeting 27 Sep 06**
- **3.1.8 (OCR) Create a robust National Security Officer (NSO) corps**
  - **Subsumed (for now) by 3.1.7**
- **3.2.5 (OCR) Homeland defense education and research**
  - **Plan for extending HD ed/tng in coord—overlap with 3.1.6**
- **4.1.3 (OCR) Improve security cooperation process**
  - **Next version hierarchical—global perspective—portfolio focus?**
- **4.3.2 (OCR) Strengthen/integrate Regional Centers**
  - **Admin consolidation—mission distribution—plan in draft**



BPC: Security Cooperation Guidance

- **BPC Roadmap task 4.1 to improve security cooperation effectiveness**
- **Subtask 4.1.3.4: "Improve DOD's processes for prioritizing, sequencing, and sourcing education and training requirements for partner countries."**
- **Current Security Cooperation Guidance (SCG) dated 22 Nov 05, w/1 Jun 06 change 1: demands global perspective to regional activity**
  - **Assure allies and partners**
  - **Dissuade potential allies**
  - **Deter aggression and counter coercion**
  - **Defeat adversaries**
- **Implementation plans/strategies required of COCOMs, Services, and Agencies**
  - **Countries prioritized by Tier 1, 2, 3, 4 within regions**
  - **Countries categorized as "priority" and/or 'supporting" partners**
  - **"Combined/Multinational Education" listed as one of eight "Security Cooperation Tools"**
  - **Tools listed for each country**
- **Service schools SCG issues handled via Service channels**
- **Joint schools (NDU) SCG-based country prioritization in work**
  - **Objective is to guide resource/activity prioritization**
- **SCG rewrite process *MIGHT* incorporate greater cross-regional "portfolio" (i.e. education) focus**

Working Actions (1 of 3)

- **DODD 3000.05: Military Support to Stability, Security, Transition, and Reconstruction Operations**
  - **CJCS shall develop curricula at joint military education and individual training venues for the conduct of stability operations, in coordination with the Secretaries of the Military Departments and the Commander, SOCOM**
- **Training Transformation Implementation Plan: J7 report on recommendations to enhance knowledge in joint matters (Interagency, Intergovernmental, Multinational) due to be briefed to the T2 JIPT 28 Sep 06…review of OPMEP & EPMEP LA/LOs**
- **Training Transformation Interagency, Intergovernmental and Multinational Tasks (TIM2)**
  - **ESG to be briefed 25 Oct 06…proposed Interagency Career Education Continuum**

Working Actions (2 of 3)

- **Chairman's Chair Initiative**
  - **Need nomination packages**
  - **Have ICAF, CGSC, and Naval War College**
- **Enlisted Military Education Program**
  - **EMERC held May 06**
  - **EMERC WG scheduled for Spring 07**
- **G/FO Conference – 5-6 Oct 06**
- **Ukraine PME Reform Initiative**
  - **Working with NDU and the Marshall Regional Center to assess the Ukrainian National Defense Academy – Oct 15-21**
  - **Using PAJE as a model, will conduct pre-assessment with follow-on visit later this year. Will likely seek PME volunteers to assist with assessment**

Working Actions (3 of 3)

- **Information Operations**
  - **IO Board of Advisors working with NPS to develop options for 12 month graduate degree program for IO community**
  - **A trend in PAJE results show schools lagging in integrating IO LOs. Working with the IO BOA for SMEs to provide ideas on how to improve IO curricula integration**
- **Joint Military Intelligence College – JPME Initiative**
- **AOASF JPME II Initiative**
- **Coordinate advanced course curriculum**
  - **Review IW curriculum**
  - **J-7 will sponsor an Annual Advanced Course Conference Jan 07**

PAJE Update

- PAJE Training and Pre-visits underway
- Expanding team composition to include Distance Learning Expertise for AJPME Visit
- Assessed first SLC JPME II Certification at MCWAR

Calendar Year 2006 PAJE Schedule

School	Type	Date
✓ Marine Corps War College (JPME II)	Certification	11-14 Sep 06
ICAF/NWC	Reaffirmation	Nov 06
Air War College (JPME II)	Certification	13-17 Nov 06
Advanced JPME Course	Accreditation	11-15 Dec 06
Naval War College (JPME II)	Certification	13-18 May 07
Army War College (JPME II)	Certification	24-28 Sep 07
ACSC (Res/Non-Res)	Reaffirmation	Oct 07
Army Command & Staff College (Non-Res "M" Course)	Accreditation	13-17 Nov 07

Officer Learning Continuum In Action

PRIMARY LEVEL

INTERMEDIATE LEVEL

SENIOR LEVEL

JAWS Single Phase JPME I & II (Resident Only)

JCWS JPME II (Resident Only)

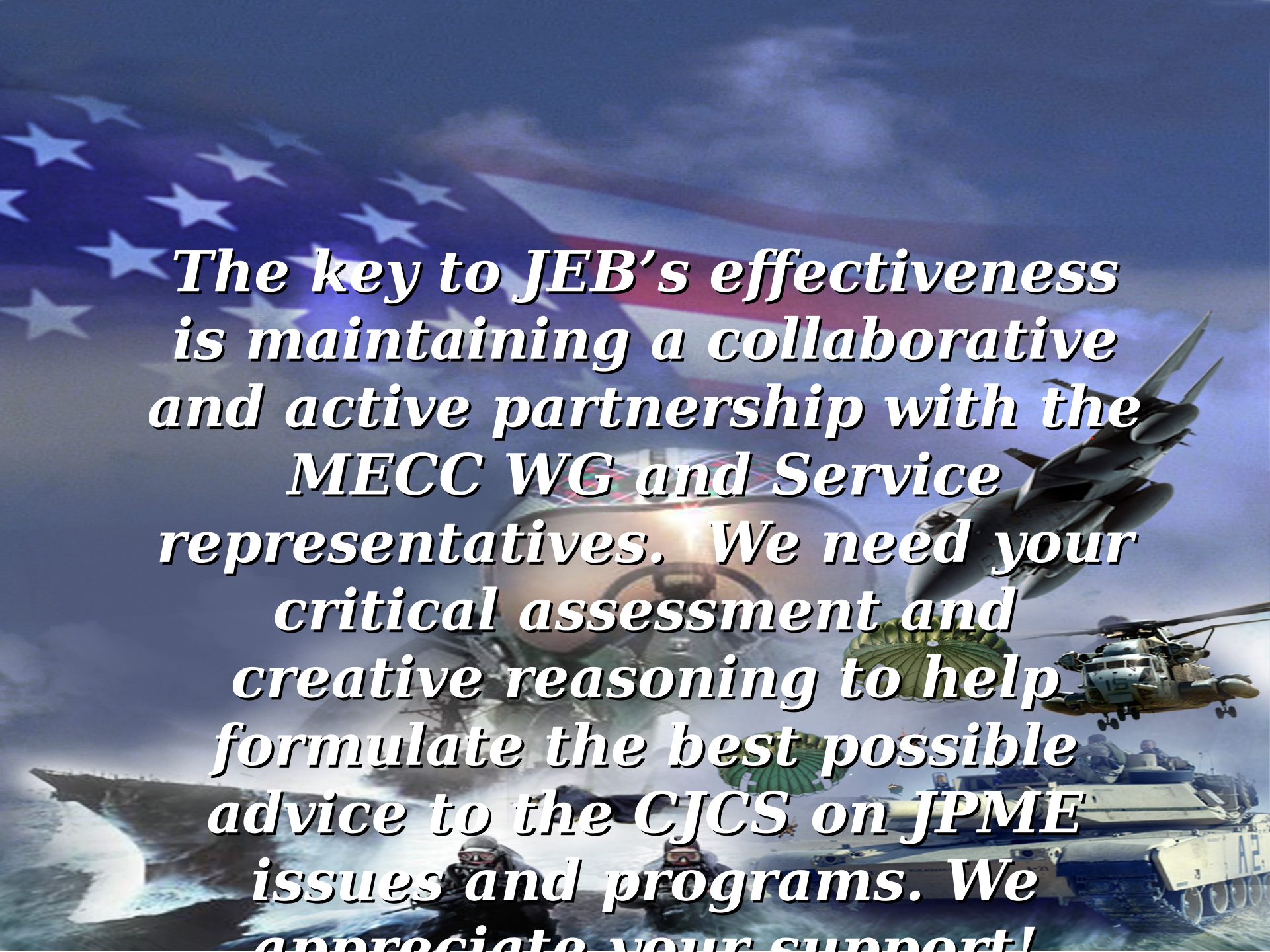
Joint

NWC Single Phase JPME I & II (Resident Only)

ICAF Single Phase JPME I & II (Resident Only)

Air Force	Air/Space Basic Course	Service/Joint Individual And Collective Training Opportunities Self Development Experience	Squadron Officers School	Service/Joint Individual And Collective Training Opportunities Self Development Experience	ILE JPME I (Resident & Non-resident)	Service/Joint Individual And Collective Training Opportunities Self Development Experience	SLC JPME I (Resident Only)
Army	Basic Course		Advanced Course		ILE JPME I (Resident & Non-resident)		SLC JPME I (Resident & Non-resident)
Navy	Basic Course				ILE JPME I (Resident & Non-resident)		SLC JPME I (Resident & Non-resident)
Marine Corps	Basic School		Expeditionary Warfare School (Resident & Non-Resident)		ILE JPME I (Resident & Non-resident)		SLC JPME II (Resident Only)

YEARS 0-1 ← Gap 2-5 Yrs → 3-6 ← Gap 6-11 Yrs → 9-14 ← Gap 7-13 Yrs → 16-22


The key to JEB's effectiveness is maintaining a collaborative and active partnership with the MECC WG and Service representatives. We need your critical assessment and creative reasoning to help formulate the best possible advice to the CJCS on JPME issues and programs. We appreciate your support!